

15 May 1972

MEMORANDUM FOR: Mr. Tweedy, D/DCI/IC

SUBJECT: ARPA Supported Research Relating to  
Intelligence Production

1. Attached:

a. At Tab A is a memorandum for your signature to the DCI describing a project involving participation of an ad hoc intelligence group with a contractor to be selected by the ARPA Director of Behavioral Sciences in a survey intended to identify research which ARPA could support and which would be intended to provide improved analytical methodologies for intelligence production.

25X1A

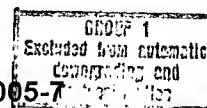
b. At Tab B is a memorandum for signature by the DCI to [redacted] Ed Proctor, Carl Duckett and John Huizenga (the "production" members of the NSCIC Working Group) calling on them to identify their needs for research before mid-June and to nominate members of an ad hoc task group which would work with the ARPA contractor. I recommend the ad hoc group be headed by [redacted] PRG/IC.

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c. At Tab C is a memorandum for the record of my 11 May conference with Lt. Col. Austin Kibler, Director of Behavioral Sciences, ARPA, which led to the memoranda described in a. and b. above, both of which Col. Kibler has read in draft.

2. I can't be certain at this stage how profitable this kind of a project may turn out to be, but it gives the intelligence production community an opportunity to identify areas in which research and development work might prove valuable and it should increase the likelihood that the ARPA-financed research program will have direct usefulness to the intelligence community. ARPA has the funds to sponsor research, and the intelligence community is being given a chance to propose the kinds of projects on which attention should be focused.

3. The project will cost the production organizations some personnel time, of course, since, in addition to furnishing a member of the ad hoc DCI group which will confer with the ARPA Director of Behavioral Sciences and his contractor, each of the intelligence



production organizations will be called upon to make some analyst and supervisor time available for interviews with the contractor. Col. Kibler has told me it will be necessary for his contractor to have direct contact with producers as well as with the ad hoc group to insure that the contractor understands what the producers do and what their problems are in order to properly translate these problems and the program proposed by the ad hoc group into researchable issues. Col. Kibler stressed to me that in his view success of the project will depend in considerable part on the frankness with which problem areas susceptible to support by research projects are thoroughly discussed.

4. I recommend you sign the memorandum at Tab A and forward it and the memorandum at Tab B to the DCI.



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Chief, PRG/IC

Attachments:  
as stated

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MEMORANDUM FOR: The Director of Central Intelligence

SUBJECT: ARPA Research Related to Intelligence Production

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1. Attached is a memorandum for your signature to [redacted] Ed Proctor, Carl Duckett and John Huizenga (the "production" representatives on the NSCIC Working Group), advising them of your desire to work with the DOD Advanced Research Projects Agency to identify basic and applied research projects which ARPA might sponsor to improve the analytic methodologies used in intelligence production.

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2. With or without participation from the intelligence community, ARPA is planning to award a six-month contract to a commercial firm to develop a typology of basic and applied research needs in behavioral sciences, with particular attention to political science. This project will cover more than the interests of the intelligence production organizations, but the ARPA Director of Behavioral Sciences has agreed that cooperation of the intelligence community in the project would be both welcome and important.

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3. [redacted] has proposed production component participation as a means of focusing ARPA-financed research in the behavioral sciences on projects which could be useful to the intelligence community. It would involve having the intelligence production organizations indicate the kinds of research they consider would be useful and potentially important. A task force headed up by the Product Review Group would then develop a consensus as to the kinds of projects in which we are interested. The task group would work with the ARPA Director of Behavioral Sciences and the contractor he selects to develop a program which ARPA will consider for financing. These will be ARPA projects, not included in any intelligence budget.

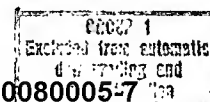
4. I recommend you sign the memorandum.

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[redacted]  
Bronson Tweedy  
D/DCI/IC

Attachment  
as stated

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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

MEMORANDUM FOR: Director, Bureau of Intelligence and Research,  
Department of State  
Director, Defense Intelligence Agency  
Deputy Director for Intelligence  
Deputy Director for Science & Technology  
Director of National Estimates

SUBJECT: ARPA Sponsored Research Relating to Intelligence  
Production

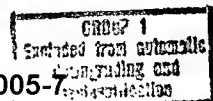
1. In furtherance of the responsibilities assigned to me by the President to improve the intelligence product, I am interested in working with the Advanced Research Projects Agency of the Defense Department to identify research which ARPA could sponsor with the object of providing better analytic methodologies for use in the production of intelligence.

2. I am advised that the ARPA Director of Behavioral Sciences intends to engage a contractor for six months to develop a typology of basic and applied research needs, with particular attention to political science. This project will cover more than the interests of the intelligence production organizations, but I am assured that participation of the intelligence community would be both welcome and important.

3. We have an opportunity to identify our research needs and to work with the ARPA contractor in developing a program which, hopefully, will have both near term and long term benefits for the intelligence community.

4. The ARPA survey is expected to get underway in July or August. In the meantime, it is requested that each addressee prepare a list of the types of basic and applied research projects which his organization considers would be most useful as a means of improving analytic methodologies or of making available analytic tools which could be used in the production of intelligence. Suggestions as to areas in which exploratory research might prove profitable should be included.

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5. These lists should be submitted to [ ] Chief, PRG/IC, not later than 15 June 1972, along with nomination of a member to the ad hoc group which will review the submissions from all addressees and formulate a program for my review and submission to ARPA.

6. Once the ARPA contractor has been selected, members of the ad hoc group will serve as points of contact in the intelligence production community. In order for the contractor to prepare his recommendations as to the types of projects which ARPA should finance, and to insure that he has translated the intelligence proposals into researchable issues, it will be necessary for him to be able to interview appropriate members of the intelligence production community. This is to insure that he understands what is involved in the production process and the problems concerning which research in the behavioral sciences should be able to make a contribution. Security clearances for the contractor will be handled by ARPA.

7. It is expected the contractor will submit a report before the end of 1972.

8. ARPA has been supporting research in the behavioral sciences for a number of years and considerable work, which is potentially related to intelligence production, has been conducted at M.I.T., Yale, the University of Michigan, U.C.L.A., the University of Hawaii, and other institutions as well as in corporate research facilities. I look on this proposed survey as an opportunity to relate ARPA supported research more directly to the needs of the intelligence production community.

Richard Helms  
Director

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SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM		
<input type="checkbox"/> UNCLASSIFIED	<input type="checkbox"/> CONFIDENTIAL	<input type="checkbox"/> SECRET

## OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	Mr. Tweedy, D/DCI/IC		
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3			
4			
5			
6			

<input type="checkbox"/> ACTION	<input type="checkbox"/> DIRECT REPLY	<input type="checkbox"/> PREPARE REPLY
<input checked="" type="checkbox"/> APPROVAL	<input type="checkbox"/> DISPATCH	<input type="checkbox"/> RECOMMENDATION
<input type="checkbox"/> COMMENT	<input type="checkbox"/> FILE	<input type="checkbox"/> RETURN
<input type="checkbox"/> CONCURRENCE	<input type="checkbox"/> INFORMATION	<input checked="" type="checkbox"/> SIGNATURE

Remarks:

PENDING YOUR APPROVAL, I HAVE NOT  
COORDINATED THIS PROJECT OUTSIDE  
PRG.

FOLD HERE TO RETURN TO SENDER	
FROM: NAME, ADDRESS AND PHONE NO.	DATE
Chief, PRG	5/15/72
SECRET	